

TOWN OF HAYDEN  
FINANCIAL STATEMENTS

November 30, 2017



CliftonLarsonAllen

CliftonLarsonAllen LLP  
www.cliftonlarsonallen.com

## Accountant's Compilation Report

Mayor and Council  
Town of Hayden  
Routt County, Colorado

Management is responsible for the accompanying financial statements of the Town of Hayden, which comprise the balance sheet – governmental funds and the statement of net position – enterprise fund as of November 30, 2017, and the related statement of revenues, expenditures and changes in fund balances/funds available – actual for the period from January 1, 2017 through November 30, 2017, for the General Fund, Conservation Trust Fund and Enterprise Fund in accordance with accounting principles generally accepted in the United States of America. Management is also responsible for the accompanying financial forecasted budget, which is presented as supplementary information and comprises the statement of revenues, expenditures, and changes in funds available – budget for the year then ending December 31, 2017 and the related summary of significant assumptions in accordance with guidelines for the presentation of a financial forecast established by the American Institute of Certified Public Accountants. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants. We did not audit, examine or review the historical financial statements or the financial forecasted budget nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these historical financial statements and this financial forecasted budget.

The forecasted budget results may not be achieved as there will usually be differences between the forecasted budget and actual results, because events and circumstances frequently do not occur as expected, and these differences may be material. We assume no responsibility to update this report for events and circumstances occurring after the date of this report.

Management has elected to omit the government-wide financial statements, the statement of revenues, expenditures and changes in fund balances – governmental funds, the management's discussion and analysis and substantially all of the disclosures required by accounting principals generally accepted in the United States of America for historical financial statements and the summaries of significant assumptions and accounting policies required under established guidelines for presentation of prospective financial statements. If the omitted statements and disclosures were included in the historical financial statements, they might influence the user's conclusions about the town's financial position and results of operations. Accordingly, these historical financial statements are not designed for those who are not informed about such matters.

The supplementary information and the supplementary financial forecasted budget information are presented for purposes of additional analysis and are not a required part of the basic financial statements. This information is the responsibility of management. The information was subject to our compilation engagement; however, we have not audited, examined or reviewed the supplementary information and, accordingly, do not express an opinion, a conclusion, nor provide any form of assurance on the supplementary historical information and the supplementary budget information.

We are not independent with respect to the Town of Hayden.

  
Greenwood Village, Colorado  
December 15, 2017

TOWN OF HAYDEN  
BALANCE SHEET - GOVERNMENTAL FUNDS  
NOVEMBER 30, 2017

|                                     | GENERAL FUND        | CONSERVATION<br>TRUST FUND | TOTAL<br>GOVERNMENTAL<br>FUNDS |
|-------------------------------------|---------------------|----------------------------|--------------------------------|
| <u>ASSETS</u>                       |                     |                            |                                |
| CASH - ON DEPOSIT                   | \$ 1,349,487        | \$ -                       | \$ 1,349,487                   |
| CASH - RESTRICTED                   | 118,003             | 45,622                     | 163,625                        |
| DUE FROM OTHER FUNDS                | 1,508               | -                          | 1,508                          |
| ACCOUNTS RECEIVABLE                 | 825                 | -                          | 825                            |
| TOTAL ASSETS                        | <u>\$ 1,469,822</u> | <u>\$ 45,622</u>           | <u>\$ 1,515,445</u>            |
| <u>LIABILITIES AND FUND BALANCE</u> |                     |                            |                                |
| <u>LIABILITIES</u>                  |                     |                            |                                |
| ACCOUNTS PAYABLE                    | \$ 70,905           | -                          | \$ 70,905                      |
| WAGES & BENEFITS PAYABLE            | 60,252              | -                          | 60,252                         |
| DEFERRED REVENUE                    | 17,008              | -                          | 17,008                         |
| ZONING & SUB FEES PAYABLE           | 72,972              | -                          | 72,972                         |
| LAKE VILLAGES EXPENSE PAYABLE       | 32,334              | -                          | 32,334                         |
| TOTAL LIABILITIES                   | <u>253,471</u>      | <u>-</u>                   | <u>253,471</u>                 |
| <u>FUND BALANCE</u>                 |                     |                            |                                |
| RESTRICTED                          |                     |                            |                                |
| CONSERVATION TRUST                  | -                   | 45,622                     | 45,622                         |
| IMPACT FEES                         | 118,003             | -                          | 118,003                        |
| UNASSIGNED                          | 1,098,349           | -                          | 1,098,349                      |
| TOTAL FUND BALANCE                  | <u>1,216,352</u>    | <u>45,622</u>              | <u>1,261,974</u>               |
| TOTAL LIABILITIES AND FUND BALANCE  | <u>\$ 1,469,822</u> | <u>\$ 45,622</u>           | <u>\$ 1,515,445</u>            |

These financial statements should be read only in connection with the accompanying accountants' compilation report.

TOWN OF HAYDEN  
STATEMENT OF REVENUES AND EXPENDITURES  
CHANGES IN FUND BALANCE - ACTUAL AND BUDGET  
FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2017

GENERAL FUND  
SUMMARY

|   | YEAR TO DATE<br>ACTUAL | ANNUAL<br>BUDGET    | YEAR TO DATE<br>VARIANCE | % OF BUDGET    |
|---|------------------------|---------------------|--------------------------|----------------|
| <u>REVENUES</u>                                   |                        |                     |                          |                |
| TAXES   | \$ 1,442,644           | \$ 1,619,682        | \$ (177,038)             | 89.07%         |
| INTERGOVERNMENTAL                                 | 241,644                | 315,666             | (74,022)                 | 76.55%         |
| LICENSES, FEES AND CHARGES                        | 139,003                | 79,952              | 59,051                   | 173.86%        |
| OTHER   | 99,877                 | 22,034              | 77,844                   | 453.30%        |
| TOTAL REVENUES                                    | <u>\$ 1,923,169</u>    | <u>\$ 2,037,334</u> | <u>\$ (114,164)</u>      | <u>94.40%</u>  |
| <u>EXPENDITURES</u>                               |                        |                     |                          |                |
| GENERAL GOVERNMENT                                |                        |                     |                          |                |
| ADMINISTRATIVE                                    | \$ 267,262             | \$ 253,610          | \$ 13,652                | 105.38%        |
| LEGISLATIVE                                       | 37,898                 | 40,347              | (2,449)                  | 93.93%         |
| TOWN HALL & MUSEUM                                | 50,386                 | 26,075              | 24,311                   | 193.23%        |
| ADM DATA PROCESSING                               | 15,330                 | 31,855              | (16,525)                 | 48.13%         |
| MUNICIPAL COURT                                   | 12,456                 | 11,260              | 1,196                    | 110.62%        |
| PLANNING  | 97,260                 | 30,500              | 66,760                   | 318.88%        |
| EXECUTIVE   | 1,928                  | 2,235               | (307)                    | 86.28%         |
| ELECTIONS   | -                      | 1,000               | (1,000)                  | 0.00%          |
| PUBLIC SAFETY                                     |                        |                     |                          |                |
| POLICE DEPARTMENT                                 | 872,621                | 923,025             | (50,405)                 | 94.54%         |
| PUBLIC WORKS                                      |                        |                     |                          |                |
| STREETS DEPARTMENT                                | 407,062                | 735,883             | (328,821)                | 55.32%         |
| MOSQUITO CONTROL DEPARTMENT                       | 15,625                 | 15,274              | 351                      | 102.30%        |
| RECREATION DEPARTMENT                             | 57,407                 | 63,561              | (6,154)                  | 90.32%         |
| PARKS DEPARTMENT                                  | 139,238                | 175,630             | (36,392)                 | 79.28%         |
| ECONOMIC DEVELOPMENT                              | 8,446                  | 10,100              | (1,654)                  | 83.62%         |
| TOTAL EXPENDITURES                                | <u>\$ 1,982,919</u>    | <u>\$ 2,328,675</u> | <u>\$ (345,756)</u>      | <u>85.15%</u>  |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES | <u>(59,750)</u>        | <u>(291,341)</u>    | <u>231,592</u>           | <u>20.51%</u>  |
| NET CHANGE IN FUND BALANCE                        | (59,750)               | (291,341)           | 231,592                  | 20.51%         |
| FUND BALANCE - BEGINNING                          | 1,276,102              | 1,131,398           | 144,704                  | 112.79%        |
| FUND BALANCE - ENDING                             | <u>\$ 1,216,352</u>    | <u>\$ 840,057</u>   | <u>\$ 376,295</u>        | <u>144.79%</u> |

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TOWN OF HAYDEN  
STATEMENT OF REVENUES AND EXPENDITURES  
CHANGES IN FUND BALANCE - ACTUAL AND BUDGET  
FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2017

GENERAL FUND  
REVENUE DETAIL

|                                   | YEAR TO DATE<br>ACTUAL | ANNUAL<br>BUDGET    | YEAR TO DATE<br>VARIANCE | % OF ANNUAL<br>BUDGET |
|-----------------------------------|------------------------|---------------------|--------------------------|-----------------------|
| <u>TAXES</u>                      |                        |                     |                          |                       |
| SALES TAX                         | \$ 719,466             | \$ 926,661          | \$ (207,195)             | 77.64%                |
| GENERAL PROPERTY TAX              | 486,092                | 482,658             | 3,434                    | 100.71%               |
| CAR RENTAL TAX                    | 96,699                 | 131,094             | (34,395)                 | 73.76%                |
| BUILDING MATERIALS USE TAX        | 72,835                 | 19,622              | 53,213                   | 371.19%               |
| FRANCHISE TAX                     | 62,814                 | 55,423              | 7,391                    | 113.34%               |
| CIGARETTE TAX                     | 2,817                  | 3,495               | (678)                    | 80.60%                |
| LODGING TAX                       | 1,921                  | 729                 | 1,192                    | 263.57%               |
| TOTAL TAXES                       | <u>1,442,644</u>       | <u>1,619,682</u>    | <u>(177,038)</u>         | <u>89.07%</u>         |
| <u>INTERGOVERNMENTAL</u>          |                        |                     |                          |                       |
| AIRPORT SECURITY REIMBURSEMENTS   | 40,481                 | 60,000              | (19,519)                 | 67.47%                |
| HIGHWAY USERS                     | 54,620                 | 66,608              | (11,988)                 | 82.00%                |
| SPECIFIC OWNERSHIP                | 32,039                 | 29,220              | 2,819                    | 109.65%               |
| SEVERANCE                         | 54,202                 | 75,000              | (20,798)                 | 72.27%                |
| MINERAL LEASE                     | 45,911                 | 67,433              | (21,522)                 | 68.08%                |
| MOTOR VEHICLE REGISTRATION        | 7,136                  | 7,905               | (769)                    | 90.27%                |
| ROAD AND BRIDGE                   | 7,255                  | 9,500               | (2,245)                  | 76.37%                |
| TOTAL INTERGOVERNMENTAL REVENUE   | <u>241,644</u>         | <u>315,666</u>      | <u>(74,022)</u>          | <u>76.55%</u>         |
| <u>LICENSES, FEES AND CHARGES</u> |                        |                     |                          |                       |
| CHARGES FOR SERVICES              | 76,302                 | 28,854              | 47,448                   | 264.44%               |
| LICENSES & PERMITS                | 4,442                  | 9,454               | (5,012)                  | 46.99%                |
| COURT FINES AND FORFEITURES       | 16,843                 | 12,644              | 4,199                    | 133.21%               |
| RECREATION EVENTS                 | 23,347                 | 14,000              | 9,347                    | 166.77%               |
| RECREATION PROGRAMS               | 18,069                 | 15,000              | 3,069                    | 120.46%               |
| TOTAL LICENSES, FEES AND CHARGES  | <u>139,003</u>         | <u>79,952</u>       | <u>59,051</u>            | <u>173.86%</u>        |
| <u>OTHER INCOME</u>               |                        |                     |                          |                       |
| INTEREST INCOME                   | 5,762                  | 3,990               | 1,772                    | 144.41%               |
| POLICE DEPT LOAN                  | 42,553                 | -                   | -                        | 0.00%                 |
| PROPERTY RENTAL INCOME            | 1,500                  | 500                 | 1,000                    | 300.00%               |
| MISCELLANEOUS                     | 50,062                 | 17,544              | 32,519                   | 285.36%               |
| TOTAL OTHER INCOME                | <u>99,877</u>          | <u>22,034</u>       | <u>35,291</u>            | <u>453.30%</u>        |
| TOTAL REVENUES                    | <u>\$ 1,923,169</u>    | <u>\$ 2,037,334</u> | <u>\$ (156,717)</u>      | <u>94.40%</u>         |

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TOWN OF HAYDEN  
STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE - ACTUAL AND BUDGET  
FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2017

GENERAL FUND  
EXPENDITURE DETAIL

|   | YEAR TO DATE<br>ACTUAL | ANNUAL<br>BUDGET | YEAR TO DATE<br>VARIANCE | % OF BUDGET    |
|---|------------------------|------------------|--------------------------|----------------|
| <u>GENERAL GOVERNMENT</u>               |                        |                  |                          |                |
| <u>ADMINISTRATION</u>                   |                        |                  |                          |                |
| WAGES & BENEFITS                        | \$ 188,333             | \$ 184,625       | \$ 3,708                 | 102.01%        |
| POSTAGE                                 | 722                    | 1,500            | (778)                    | 48.12%         |
| OFFICE SUPPLIES                         | 1,883                  | 2,200            | (317)                    | 85.60%         |
| MISCELLANEOUS                           | 9,684                  | 1,000            | 8,684                    | 968.37%        |
| INSURANCE                               | 11,408                 | 8,912            | 2,496                    | 128.01%        |
| ADVERTISING & LEGAL NOTICES             | 3,514                  | 5,000            | (1,486)                  | 70.29%         |
| PROFESSIONAL SERVICES                   | 35,692                 | 35,873           | (181)                    | 99.50%         |
| EDUCATION / MEMBERSHIPS / TRAVEL        | 10,349                 | 10,000           | 349                      | 103.49%        |
| MEMBERSHIP                              | -                      | -                | -                        | 100.00%        |
| TELEPHONE                               | 5,677                  | 4,500            | 1,177                    | 126.17%        |
| <b>TOTAL ADMINISTRATION</b>             | <b>267,262</b>         | <b>253,610</b>   | <b>13,652</b>            | <b>105.38%</b> |
| <u>LEGISLATIVE</u>                      |                        |                  |                          |                |
| WAGES & BENEFITS                        | 6,700                  | 8,340            | (1,640)                  | 80.33%         |
| AUDIT                                   | 9,405                  | 13,527           | (4,122)                  | 69.53%         |
| TREASURER FEES                          | 18,471                 | 14,480           | 3,991                    | 127.56%        |
| MISCELLANEOUS                           | 1,786                  | 2,500            | (714)                    | 71.44%         |
| ADVERTISING & LEGAL NOTICES             | -                      | 250              | (250)                    | 0.00%          |
| EDUCATION / MEMBERSHIPS / TRAVEL        | 1,536                  | 1,250            | 286                      | 122.90%        |
| <b>TOTAL LEGISLATIVE</b>                | <b>37,898</b>          | <b>40,347</b>    | <b>(2,449)</b>           | <b>93.93%</b>  |
| <u>TOWN HALL &amp; STRUCTURES</u>       |                        |                  |                          |                |
| CONTRACT SERVICES                       | 2,225                  | 2,400            | (175)                    | 92.71%         |
| INSURANCE                               | 7,915                  | 6,666            | 1,249                    | 118.74%        |
| REPAIRS & MAINTENANCE                   | 29,876                 | 1,500            | 28,376                   | 1991.75%       |
| MUSEUM BUILDING MAINTENANCE             | -                      | 3,600            | (3,600)                  | 0.00%          |
| UTILITIES                               | 5,369                  | 6,909            | (1,540)                  | 77.72%         |
| EQUIPMENT REPLACEMENT                   | 5,000                  | 5,000            | -                        | 100.00%        |
| <b>TOTAL TOWN HALL &amp; STURCTURES</b> | <b>50,386</b>          | <b>26,075</b>    | <b>24,311</b>            | <b>193.23%</b> |
| <u>INFORMATION TECHNOLOGY</u>           |                        |                  |                          |                |
| PROFESSIONAL SERVICES                   | 7,228                  | 17,055           | (9,827)                  | 42.38%         |
| REPAIRS & MAINTENANCE                   | 3,665                  | 10,000           | (6,335)                  | 36.65%         |
| COPIER/PRINTER                          | 4,180                  | 3,300            | 880                      | 126.67%        |
| EQUIPMENT REPLACEMENT                   | 257                    | 1,500            | (1,243)                  | 17.13%         |
| <b>TOTAL INFORMATION TECHNOLOGY</b>     | <b>15,330</b>          | <b>31,855</b>    | <b>(16,525)</b>          | <b>48.13%</b>  |
| <u>JUDICIAL DEPARTMENT</u>              |                        |                  |                          |                |
| WAGES & BENEFITS                        | 10,830                 | 9,560            | 1,270                    | 113.28%        |
| OFFICE SUPPLIES                         | 97                     | 200              | (103)                    | 48.43%         |
| EDUCATION / MEMBERSHIPS / TRAVEL        | 1,530                  | 1,500            | 30                       | 101.97%        |
| <b>TOTAL JUDICIAL DEPARTMENT</b>        | <b>12,456</b>          | <b>11,260</b>    | <b>1,196</b>             | <b>110.62%</b> |

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TOWN OF HAYDEN  
STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE - ACTUAL AND BUDGET  
FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2017

GENERAL FUND  
EXPENDITURE DETAIL

|  | YEAR TO DATE<br>ACTUAL | ANNUAL<br>BUDGET | YEAR TO DATE<br>VARIANCE | % OF BUDGET    |
|--|------------------------|------------------|--------------------------|----------------|
| <u>PLANNING DEPARTMENT</u>             |                        |                  |                          |                |
| ADVERTISING & LEGAL NOTICES            | \$ 18                  | \$ 500           | \$ (482)                 | 3.64%          |
| PROFESSIONAL SERVICES                  | 86,133                 | 20,000           | 66,133                   | 430.66%        |
| DEVELOPER REVIEW                       | 11,109                 | 10,000           | 1,109                    | 111%           |
| TOTAL PLANNING DEPARTMENT              | <u>97,260</u>          | <u>30,500</u>    | <u>66,760</u>            | <u>318.88%</u> |
| <u>EXECUTIVE DEPARTMENT</u>            |                        |                  |                          |                |
| WAGES & BENEFITS                       | 1,854                  | 2,035            | (181)                    | 91.13%         |
| TRAVEL                                 | -                      | 100              | (100)                    | 0.00%          |
| MISCELLANEOUS                          | 74                     | 100              | (26)                     | 73.98%         |
| TOTAL EXECUTIVE DEPARTMENT             | <u>1,928</u>           | <u>2,235</u>     | <u>(307)</u>             | <u>86.28%</u>  |
| <u>ELECTIONS DEPARTMENT</u>            |                        |                  |                          |                |
| PROFESSIONAL SERVICES & JUDGES         | -                      | 1,000            | (1,000)                  | 0.00%          |
| TOTAL ELECTIONS DEPARTMENT             | <u>-</u>               | <u>1,000</u>     | <u>(1,000)</u>           | <u>0.00%</u>   |
| TOTAL GENERAL GOVERNMENT               | <u>482,520</u>         | <u>396,882</u>   | <u>85,638</u>            | <u>121.58%</u> |
| <u>PUBLIC SAFETY</u>                   |                        |                  |                          |                |
| <u>POLICE DEPARTMENT</u>               |                        |                  |                          |                |
| WAGES & BENEFITS                       | 506,990                | 524,584          | (17,594)                 | 96.65%         |
| AIRPORT SECURITY WAGES                 | 36,270                 | 60,000           | (23,730)                 | 60.45%         |
| AMMUNITION                             | 3,068                  | 3,000            | 68                       | 102.25%        |
| OFFICE SUPPLIES                        | 1,858                  | 2,750            | (892)                    | 67.55%         |
| INSURANCE                              | 13,697                 | 12,225           | 1,472                    | 112.04%        |
| REPAIRS & MAINTENANCE                  | 1,065                  | 3,000            | (1,935)                  | 35.50%         |
| ADVERTISING & LEGAL NOTICES            | -                      | 1,500            | (1,500)                  | 0.00%          |
| PROFESSIONAL SERVICES                  | 341                    | 2,500            | (2,159)                  | 13.63%         |
| VEHICLE EXPENSE                        | 19,981                 | 30,000           | (10,019)                 | 66.60%         |
| EDUCATION / MEMBERSHIPS / TRAVEL       | 11,974                 | 15,000           | (3,026)                  | 79.83%         |
| COPIER/PRINTER                         | 2,876                  | 2,500            | 376                      | 115.03%        |
| UNIFORMS                               | 5,593                  | 5,000            | 593                      | 111.87%        |
| GENERAL OPERATING EXPENSE              | 6,620                  | 9,270            | (2,650)                  | 71.41%         |
| BUILDING                               | 8,414                  | 8,240            | 174                      | 102.11%        |
| COMPUTER PROGRAMS & EQUIPMENT          | 7,604                  | 7,725            | (121)                    | 98.44%         |
| UTILITIES                              | 6,859                  | 9,000            | (2,141)                  | 76.21%         |
| TELEPHONE                              | 7,670                  | 8,700            | (1,030)                  | 88.16%         |
| VEHICLE & EQUIPMENT PURCHASES          | 81,700                 | 94,000           | (12,300)                 | 86.92%         |
| EQUIPMENT REPLACEMENT                  | -                      | 10,000           | (10,000)                 | 0.00%          |
| LEASE PAYMENT - POLICE STATION         | 150,042                | 114,031          | 36,011                   | 131.58%        |
| TOTAL POLICE DEPARTMENT                | <u>872,621</u>         | <u>923,025</u>   | <u>(50,405)</u>          | <u>94.54%</u>  |
| TOTAL PUBLIC SAFETY                    | <u>872,621</u>         | <u>923,025</u>   | <u>(50,405)</u>          | <u>94.54%</u>  |
| <u>ECONOMIC DEVELOPMENT COMMISSION</u> |                        |                  |                          |                |
| EDUCATION / MEMBERSHIPS / TRAVEL       | 431                    | 500              | (69)                     | 86.13%         |
| GENERAL OPERATING EXPENSE              | 8,015                  | 9,600            | (1,585)                  | 83.49%         |
| TOTAL ECONOMIC DEVELOPMENT COMMISSION  | <u>8,446</u>           | <u>10,100</u>    | <u>(1,654)</u>           | <u>83.62%</u>  |

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TOWN OF HAYDEN  
STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE - ACTUAL AND BUDGET  
FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2017

GENERAL FUND  
EXPENDITURE DETAIL

|                                    | YEAR TO DATE<br>ACTUAL | ANNUAL<br>BUDGET | YEAR TO DATE<br>VARIANCE | % OF BUDGET    |
|------------------------------------|------------------------|------------------|--------------------------|----------------|
| PUBLIC WORKS                       |                        |                  |                          |                |
| <u>STREETS DEPARTMENT</u>          |                        |                  |                          |                |
| WAGES & BENEFITS                   | \$ 221,355             | \$ 294,030       | \$ (72,675)              | 75.28%         |
| UTILITIES                          | 32,511                 | 30,000           | 2,511                    | 108.37%        |
| VEHICLE EXPENSE                    | 6,585                  | 13,000           | (6,415)                  | 50.65%         |
| INSURANCE                          | 5,184                  | 4,953            | 231                      | 104.66%        |
| REPAIRS & MAINTENANCE              | 30,125                 | 200,000          | (169,875)                | 15.06%         |
| OFFICE SUPPLIES                    | 754                    | 700              | 54                       | 107.77%        |
| PROFESSIONAL SERVICES              | 6,785                  | 8,000            | (1,215)                  | 84.81%         |
| EDUCATION / MEMBERSHIPS / TRAVEL   | 274                    | 1,000            | (726)                    | 27.40%         |
| GENERAL OPERATING EXPENSE          | 2,611                  | 3,000            | (389)                    | 87.03%         |
| TOOLS                              | 9,110                  | 10,000           | (890)                    | 91.10%         |
| WEED CONTROL                       | 3,573                  | 4,000            | (427)                    | 89.32%         |
| TREE TRIMMING                      | 4,715                  | 5,000            | (285)                    | 94.30%         |
| STREET SIGNS                       | 1,037                  | 5,500            | (4,463)                  | 18.86%         |
| TELEPHONE                          | 1,043                  | 1,700            | (657)                    | 61.37%         |
| VEHICLE/EQUIPMENT PURCHASES        | 77,140                 | 105,000          | (27,860)                 | 73.47%         |
| CAPITAL IMPROVEMENT PROJECTS       | 4,260                  | 50,000           | (45,740)                 | 8.52%          |
| TOTAL STREETS DEPARTMENT           | <u>407,062</u>         | <u>735,883</u>   | <u>(328,821)</u>         | <u>55.32%</u>  |
| <u>MOSQUITO CONTROL DEPARTMENT</u> |                        |                  |                          |                |
| INSURANCE                          | 883                    | 499              | 384                      | 176.93%        |
| PROFESSIONAL SERVICES              | 14,742                 | 14,775           | (33)                     | 0.00%          |
| TOTAL MOSQUITO CONTROL DEPARTMENT  | <u>15,625</u>          | <u>15,274</u>    | <u>351</u>               | <u>102.30%</u> |
| TOTAL PUBLIC WORKS                 | <u>422,687</u>         | <u>751,157</u>   | <u>(328,470)</u>         | <u>56.27%</u>  |

These financial statements should be read only in connection with the accompanying accountants' compilation report.



TOWN OF HAYDEN  
STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE - ACTUAL AND BUDGET  
FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2017

GENERAL FUND  
EXPENDITURE DETAIL

|                                  | YEAR TO DATE<br>ACTUAL | ANNUAL<br>BUDGET    | YEAR TO DATE<br>VARIANCE | % OF BUDGET   |
|----------------------------------|------------------------|---------------------|--------------------------|---------------|
| <u>RECREATION DEPARTMENT</u>     |                        |                     |                          |               |
| WAGES & BENEFITS                 | \$ 24,066              | \$ 24,969           | \$ (903)                 | 96.38%        |
| RECREATION OPERATING COSTS       | 1,697                  | 1,300               | 397                      | 130.56%       |
| RECREATION PROGRAMS              | 7,995                  | 17,000              | (9,005)                  | 47.03%        |
| SPECIAL EVENTS                   | 19,787                 | 15,000              | 4,787                    | 131.92%       |
| INSURANCE                        | 1,141                  | 1,442               | (301)                    | 79.11%        |
| REPAIRS & MAINTENANCE            | -                      | 500                 | (500)                    | 0.00%         |
| PROFESSIONAL SERVICES            | 299                    | 200                 | 99                       | 149.40%       |
| EDUCATION / MEMBERSHIPS / TRAVEL | -                      | 350                 | (350)                    | 0.00%         |
| UTILITIES                        | 1,850                  | 2,100               | (250)                    | 88.07%        |
| TELEPHONE                        | 573                    | 700                 | (127)                    | 81.79%        |
| TOTAL RECREATION DEPARTMENT      | <u>57,407</u>          | <u>63,561</u>       | <u>(6,154)</u>           | <u>90.32%</u> |
| <u>PARKS DEPARTMENT</u>          |                        |                     |                          |               |
| WAGES & BENEFITS                 | 81,076                 | 110,677             | (29,601)                 | 73.25%        |
| UTILITIES                        | 18,767                 | 15,000              | 3,767                    | 125.11%       |
| PARKS OPERATING COSTS            | 2,996                  | 5,500               | (2,504)                  | 54.48%        |
| EQUIPMENT EXPENSE                | 345                    | 3,000               | (2,655)                  | 11.50%        |
| VEHICLE EXPENSE                  | 752                    | 4,000               | (3,248)                  | 18.80%        |
| INSURANCE                        | 5,704                  | 4,953               | 751                      | 115.16%       |
| REPAIRS & MAINTENANCE            | 2,412                  | 3,500               | (1,088)                  | 68.90%        |
| FIELDS & TURF MAINTENANCE        | 20,803                 | 18,000              | 2,803                    | 115.57%       |
| TREES                            | 4,100                  | 4,000               | 100                      | 102.50%       |
| TRAILS                           | 2,276                  | 6,000               | (3,724)                  | 37.93%        |
| PROFESSIONAL SERVICES            | -                      | 500                 | (500)                    | 0.00%         |
| EDUCATION / MEMBERSHIPS / TRAVEL | -                      | 500                 | (500)                    | 0.00%         |
| DRY CREEK PARK BALLFIELDS        | 7                      | -                   | 7                        | 0.00%         |
| TOTAL PARKS DEPARTMENT           | <u>139,238</u>         | <u>175,630</u>      | <u>(36,392)</u>          | <u>79.28%</u> |
| <u>CONTINGENCY DEPARTMENT</u>    |                        |                     |                          |               |
| HEALTH RESERVE ACCOUNT (HRA)     | -                      | 8,320               | (8,320)                  | 0%            |
| TOTAL EXPENDITURES               | <u>\$ 1,982,919</u>    | <u>\$ 2,328,675</u> | <u>(345,756)</u>         | <u>85.15%</u> |

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TOWN OF HAYDEN  
STATEMENT OF REVENUES AND EXPENDITURES  
CHANGES IN FUND BALANCE - ACTUAL AND BUDGET  
FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2017

CONSERVATION TRUST FUND

|   | YEAR TO DATE<br>ACTUAL | ANNUAL<br>BUDGET | YEAR TO DATE<br>VARIANCE | % OF BUDGET    |
|---|------------------------|------------------|--------------------------|----------------|
| <u>REVENUES</u>                                   |                        |                  |                          |                |
| INTEREST  | \$ -                   | \$ 250           | \$ (250)                 | 0.00%          |
| LOTTERY PROCEEDS                                  | 13,177                 | 17,145           | (3,968)                  | 76.85%         |
| GRANTS & LOAN PROCEEDS                            | 23,684                 | 12,500           | 11,184                   | 189.47%        |
| TOTAL REVENUES                                    | <u>\$ 36,861</u>       | <u>\$ 29,895</u> | <u>\$ 6,966</u>          | <u>123.30%</u> |
| <u>EXPENDITURES</u>                               |                        |                  |                          |                |
| CAPITAL IMPROVEMENT PROJECT                       | \$ 1,008               | \$ 12,500        | (11,492)                 | 8.06%          |
| EQUIPMENT REPLACEMENT                             | -                      | 3,000            | (3,000)                  | 0.00%          |
| TOTAL EXPENDITURES                                | <u>\$ 1,008</u>        | <u>\$ 15,500</u> | <u>\$ (14,492)</u>       | <u>6.50%</u>   |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES | <u>35,853</u>          | <u>14,395</u>    | <u>21,458</u>            | <u>249.07%</u> |
| FUND BALANCE - BEGINNING                          | <u>9,769</u>           | <u>32,495</u>    | <u>(22,726)</u>          | <u>30.06%</u>  |
| FUND BALANCE - ENDING                             | <u>\$ 45,622</u>       | <u>\$ 46,890</u> | <u>(1,268)</u>           | <u>97.30%</u>  |

These financial statements should be read only in connection with the accompanying accountants' compilation report.

TOWN OF HAYDEN  
STATEMENT OF NET POSITION - BUSINESS TYPE FUNDS  
NOVEMBER 30, 2017

|                                | <u>ENTERPRISE FUND</u> |
|--------------------------------|------------------------|
| <u>ASSETS</u>                  |                        |
| CURRENT ASSETS                 |                        |
| CASH - ON DEPOSIT              | \$ 640,797             |
| CWRPDA PROJECT LOAN SUBACCOUNT | -                      |
| CWRPDA CASH RESERVE            | 299,730                |
| ACCOUNTS RECEIVABLE            | 108,874                |
| DUE FROM OTHER GOVERNMENTS     | -                      |
| CWRPDA SENECA TANK STATE FUND  | -                      |
| TAX CERTIFICATION RECEIVABLES  | 1,464                  |
| TOTAL CURRENT ASSETS           | 1,050,864              |
| NONCURRENT ASSETS              |                        |
| LAND                           | 340,273                |
| TREATMENT PLANT                | 6,230,710              |
| LINES                          | 7,459,782              |
| MACHINERY                      | 374,830                |
| STRUCTURES & IMPROVEMENTS      | 769,270                |
| WATER METERS                   | 256,728                |
| ACCUMULATED DEPRECIATION       | (9,223,946)            |
| CONSTRUCTION IN PROGRESS       | 1,747,829              |
| TOTAL NONCURRENT ASSETS        | 7,955,476              |
| TOTAL ASSETS                   | \$ 9,006,340           |
| <u>LIABILITIES</u>             |                        |
| CURRENT LIABILITIES            |                        |
| ACCOUNTS PAYABLE               | \$ -                   |
| ACCRUED INTEREST PAYABLE       | 7,209                  |
| CUSTOMER DEPOSITS PAYABLE      | 75,744                 |
| RETAINAGE PAYABLE              | 2,650                  |
| ACCRUED VACATION               | 29,841                 |
| TOTAL CURRENT LIABILITIES      | 115,444                |
| NONCURRENT LIABILITIES         |                        |
| BOND DISCOUNT                  | 377,578                |
| CAPITAL ASSETS - CONTRA        | 277,378                |
| CRW & PDA NOTE PAYABLE         | 1,012,855              |
| STATE OF CO NOTE PAYABLE       | 81,457                 |
| TOTAL NONCURRENT LIABILITIES   | 1,749,267              |
| TOTAL LIABILITIES              | 1,864,712              |
| <u>NET POSITION</u>            |                        |
| SPENDABLE RESOURCES            | 634,226                |
| NON SPENDABLE                  | 6,507,402              |
| TOTAL NET POSITION             | \$ 7,141,628           |

These financial statements should be read only in connection with the accompanying accountants' compilation report.

TOWN OF HAYDEN  
STATEMENT OF REVENUES AND EXPENDITURES  
CHANGES IN FUND BALANCE - ACTUAL AND BUDGET  
FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2017

ENTERPRISE FUND  
SUMMARY

|   | YEAR TO DATE<br>ACTUAL | ANNUAL<br>BUDGET     | YEAR TO DATE<br>VARIANCE | % OF BUDGET            |
|---|------------------------|----------------------|--------------------------|------------------------|
| <u>REVENUES</u>                                   |                        |                      |                          |                        |
| CHARGES FOR SERVICES                              |                        |                      |                          |                        |
| WATER   | \$ 674,510             | \$ 721,501           | \$ (46,991)              | 93.49%                 |
| SEWER   | 318,998                | 359,017              | (40,019)                 | 88.85%                 |
| REFUSE  | 134,298                | 139,800              | (5,502)                  | 96.06%                 |
| PLANT INVESTMENT FEES                             |                        |                      |                          |                        |
| WATER   | 87,600                 | 7,300                | 80,300                   | 1200.00%               |
| SEWER   | 70,800                 | 5,900                | 64,900                   | 1200.00%               |
| GRANTS & LOAN PROCEEDS                            |                        |                      |                          |                        |
| WATER   | -                      | 555,000              | (555,000)                | 0.00%                  |
| SEWER   | -                      | 340,000              | (340,000)                | 0.00%                  |
| TOTAL REVENUES                                    | <u>\$ 1,286,206</u>    | <u>\$ 2,128,518</u>  | <u>\$ (842,312)</u>      | <u>60.43%</u>          |
| <u>EXPENDITURES</u>                               |                        |                      |                          |                        |
| WATER   |                        |                      |                          |                        |
| WATER OPERATING                                   | \$ 189,119             | \$ 238,812           | \$ (49,693)              | 79.19%                 |
| WATER TREATMENT PLANT                             | 247,652                | 266,362              | (18,710)                 | 92.98%                 |
| GOLDEN MEADOWS PUMPING STATION                    | 76,948                 | 111,254              | (34,306)                 | 69.16%                 |
| HOSPITAL HILL WATER TANK & PUMPING STN            | 9,018                  | 269,758              | (260,740)                | 3.34%                  |
| SENECA HILL WATER TANK                            | 34,985                 | 3,008                | 31,977                   | 1163.06%               |
| WATER METERS & KEY PUMP STATION                   | 31,878                 | 63,116               | (31,238)                 | 50.51%                 |
| WATER RIGHTS AND DITCH EXPENSE                    | 36,472                 | 41,589               | (5,117)                  | 87.70%                 |
| WATER DISTRIBUTION                                | 9,747                  | 27,000               | (17,253)                 | 36.10%                 |
| WATER DEBT SERVICE                                | 125,673                | 139,516              | (13,843)                 | 90.08%                 |
| WATER ADMINISTRATION                              | 117,085                | 167,068              | (49,983)                 | 70.08%                 |
| SEWER   |                        |                      |                          |                        |
| SANITARY SEWER OPERATING                          | 120,768                | 175,106              | (54,338)                 | 68.97%                 |
| WASTEWATER TREATMENT PLANT                        | 97,748                 | 138,553              | (40,805)                 | 70.55%                 |
| WASHINGTON STREET LIFT STATION                    | 1,039                  | 92,464               | (91,425)                 | 1.12%                  |
| SEWER COLLECTION SYSTEM                           | 396                    | 17,000               | (16,604)                 | 2.33%                  |
| AIRPORT LIFT STATION                              | 3,628                  | 4,788                | (1,160)                  | 75.78%                 |
| DRY CREEK LIFT STATION                            | 2,523                  | 4,204                | (1,682)                  | 60.00%                 |
| WEST END (PRECISON) LIFT STATION                  | -                      | 1,350                | (1,350)                  | 0.00%                  |
| SANITARY SEWER DEBT SERVICE                       | 26,321                 | 36,876               | (10,555)                 | 71.38%                 |
| SANITARY SEWER ADMINISTRATION                     | 93,964                 | 166,617              | (72,653)                 | 56.40%                 |
| REFUSE  |                        |                      |                          |                        |
| REFUSE EXPENSE                                    | 122,672                | 139,800              | (17,128)                 | 87.75%                 |
| HEALTH RESERVE ACCOUNT                            | -                      | 4,680                | (4,680)                  | 0.00%                  |
| TOTAL EXPENDITURES                                | <u>\$ 1,347,636</u>    | <u>\$ 2,108,921</u>  | <u>\$ (761,285)</u>      | <u>63.90%</u>          |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES | <u>(61,429)</u>        | <u>19,597</u>        | <u>(81,026)</u>          | <u>-313.46%</u>        |
| NET CHANGE IN FUNDS AVAILABLE                     | <u><u>(61,429)</u></u> | <u><u>19,597</u></u> | <u><u>(81,026)</u></u>   | <u><u>-313.46%</u></u> |

These financial statements should be read only in connection with the accompanying accountants' compilation report.

TOWN OF HAYDEN  
STATEMENT OF REVENUES AND EXPENDITURES  
CHANGES IN FUND BALANCE - ACTUAL AND BUDGET  
FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2017

ENTERPRISE FUND  
REVENUE DETAIL

|                                   | YEAR TO DATE<br>ACTUAL | ANNUAL<br>BUDGET    | YEAR TO DATE<br>VARIANCE | % OF ANNUAL<br>BUDGET |
|-----------------------------------|------------------------|---------------------|--------------------------|-----------------------|
| <u>CHARGES FOR SERVICES</u>       |                        |                     |                          |                       |
| <u>WATER</u>                      |                        |                     |                          |                       |
| WATER RENTS                       | \$ 420,444             | \$ 471,424          | \$ (50,980)              | 89.19%                |
| METERED USER FEE                  | 229,989                | 242,577             | (12,588)                 | 94.81%                |
| OTHER INCOME                      | 24,077                 | 7,500               | 16,577                   | 321.03%               |
| TOTAL WATER                       | <u>674,510</u>         | <u>721,501</u>      | <u>(46,991)</u>          | <u>93.49%</u>         |
| <u>SEWER</u>                      |                        |                     |                          |                       |
| SEWER RENTS                       | 173,710                | 194,574             | (20,864)                 | 89.28%                |
| METERED USER FEE                  | 142,245                | 150,088             | (7,843)                  | 94.77%                |
| SEWER SERVICE CONTRACT            | 3,021                  | 7,855               | (4,834)                  | 38.46%                |
| OTHER INCOME                      | 21                     | 6,500               | (6,479)                  | 0.33%                 |
| TOTAL SEWER                       | <u>318,998</u>         | <u>359,017</u>      | <u>(40,019)</u>          | <u>88.85%</u>         |
| <u>REFUSE</u>                     |                        |                     |                          |                       |
| REFUSE COLLECTION                 | 134,298                | 139,800             | (5,502)                  | 96.06%                |
| TOTAL REFUSE                      | <u>134,298</u>         | <u>139,800</u>      | <u>(5,502)</u>           | <u>96.06%</u>         |
| TOTAL CHARGES FOR SERVICES        | <u>1,127,806</u>       | <u>1,220,318</u>    | <u>(92,512)</u>          | <u>92.42%</u>         |
| <u>PLANT INVESTMENT FEES</u>      |                        |                     |                          |                       |
| <u>WATER</u>                      |                        |                     |                          |                       |
| TAP FEES                          | 87,600                 | 7,300               | 80,300                   | 1200.00%              |
| <u>SEWER</u>                      |                        |                     |                          |                       |
| TAP FEES                          | 70,800                 | 5,900               | 64,900                   | 1200.00%              |
| TOTAL PLANT INVESTMENT FEES       | <u>158,400</u>         | <u>13,200</u>       | <u>145,200</u>           | <u>1200.00%</u>       |
| <u>GRANTS &amp; LOAN PROCEEDS</u> |                        |                     |                          |                       |
| <u>WATER</u>                      |                        |                     |                          |                       |
| GRANTS & LOANS                    | -                      | 555,000             | (555,000)                | 0.00%                 |
| <u>SEWER</u>                      |                        |                     |                          |                       |
| GRANTS & LOANS                    | -                      | 340,000             | (340,000)                | 0.00%                 |
| TOTAL GRANTS & LOAN PROCEEDS      | <u>-</u>               | <u>895,000</u>      | <u>(895,000)</u>         | <u>0.00%</u>          |
| TOTAL REVENUES                    | <u>\$ 1,286,206</u>    | <u>\$ 2,128,518</u> | <u>\$ (842,312)</u>      | <u>60.43%</u>         |

These financial statements should be read only in connection with the accompanying accountants' compilation report.

TOWN OF HAYDEN  
STATEMENT OF REVENUES AND EXPENDITURES  
CHANGES IN FUND BALANCE - ACTUAL AND BUDGET  
FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2017

ENTERPRISE FUND  
EXPENDITURE DETAIL

|   | YEAR TO DATE<br>ACTUAL | ANNUAL<br>BUDGET | YEAR TO DATE<br>VARIANCE | % OF BUDGET     |
|---|------------------------|------------------|--------------------------|-----------------|
| <u>WATER</u>  |                        |                  |                          |                 |
| <u>WATER OPERATING</u>                                  |                        |                  |                          |                 |
| WAGES & BENEFITS  | \$ 134,421             | \$ 175,944       | \$ (41,523)              | 76.40%          |
| OFFICE SUPPLIES   | 144                    | 500              | (356)                    | 28.73%          |
| INSURANCE   | 11,286                 | 9,323            | 1,963                    | 121.05%         |
| REPAIRS & MAINTENANCE                                   | 2,621                  | 3,151            | (530)                    | 0.00%           |
| PROFESSIONAL SERVICES                                   | 1,224                  | 6,000            | (4,776)                  | 20.40%          |
| VEHICLE EXPENSE   | 1,000                  | 3,000            | (2,000)                  | 33.32%          |
| EDUCATION / MEMBERSHIPS / TRAVEL                        | 2,971                  | 3,000            | (29)                     | 99.03%          |
| TESTING   | 5,188                  | 5,000            | 188                      | 103.76%         |
| BAD DEBT EXPENSE  | 877                    | -                | 877                      | 0.00%           |
| TELEPHONE   | 1,162                  | 2,894            | (1,732)                  | 40.14%          |
| VEHICLE & EQUIPMENT PURCHASES & REPLACEMENT             | 28,228                 | 30,000           | (1,772)                  | 94.09%          |
| <b>TOTAL WATER OPERATING</b>                            | <b>189,119</b>         | <b>238,812</b>   | <b>(49,693)</b>          | <b>79.19%</b>   |
| <u>WATER TREATMENT PLANT</u>                            |                        |                  |                          |                 |
| REPAIRS & MAINTENANCE                                   | 93,964                 | 95,000           | (1,036)                  | 98.91%          |
| PROFESSIONAL SERVICES                                   | 46,607                 | 38,000           | 8,607                    | 122.65%         |
| LAB EQUIPMENT   | 5,344                  | 7,500            | (2,156)                  | 71.25%          |
| BUILDING MAINTENANCE                                    | 55                     | 2,000            | (1,945)                  | 2.73%           |
| CHEMICALS   | 14,715                 | 25,000           | (10,286)                 | 58.86%          |
| UTILITIES   | 22,829                 | 23,862           | (1,033)                  | 95.67%          |
| CAPITAL IMPROVEMENT PROJECTS                            | 61,845                 | 50,000           | 11,845                   | 123.69%         |
| TREATMENT PLANT EQUIPMENT REPLACEMENT                   | 2,294                  | 25,000           | (22,706)                 | 9.18%           |
| <b>TOTAL WATER TREATMENT PLANT</b>                      | <b>247,652</b>         | <b>266,362</b>   | <b>(18,710)</b>          | <b>92.98%</b>   |
| <u>GOLDEN MEADOWS PUMPING STATION</u>                   |                        |                  |                          |                 |
| REPAIRS & MAINTENANCE                                   | 8,970                  | 2,500            | 6,470                    | 358.80%         |
| BUILDING MAINTENANCE                                    | 105                    | 258              | (153)                    | 40.65%          |
| UTILITIES   | 9,655                  | 8,496            | 1,159                    | 113.64%         |
| CAPITAL IMPROVEMENT PROJECTS                            | 58,218                 | 100,000          | (41,782)                 | 58.22%          |
| <b>TOTAL GOLDEN MEADOWS PUMPING STATION</b>             | <b>76,948</b>          | <b>111,254</b>   | <b>(34,306)</b>          | <b>69.16%</b>   |
| <u>HOSPITAL HILL WATER TANK AND PUMPING STATION</u>     |                        |                  |                          |                 |
| REPAIRS & MAINTENANCE                                   | -                      | 12,500           | (12,500)                 | 0.00%           |
| UTILITIES   | 7,343                  | 7,258            | 85                       | 101.17%         |
| CAPITAL IMPROVEMENT PROJECTS                            | 1,675                  | 250,000          | (248,325)                | 0.67%           |
| <b>TOTAL HOSPITAL HILL WATER TANK &amp; PUMPING STN</b> | <b>9,018</b>           | <b>269,758</b>   | <b>(260,740)</b>         | <b>3.34%</b>    |
| <u>SENECA HILL WATER TANK</u>                           |                        |                  |                          |                 |
| REPAIRS & MAINTENANCE                                   | 429                    | 2,500            | (2,071)                  | 17.17%          |
| UTILITIES   | -                      | 508              | (508)                    | 0.00%           |
| CAPITAL IMPROVEMENT PROJECTS                            | 34,556                 | -                | 34,556                   | 0.00%           |
| <b>TOTAL SENECA HILL WATER TANK</b>                     | <b>34,985</b>          | <b>3,008</b>     | <b>31,977</b>            | <b>1163.06%</b> |
| <u>WATER METERS &amp; KEY PUMP STATION</u>              |                        |                  |                          |                 |
| METER REPAIR  | 6,203                  | 6,000            | 203                      | 103.39%         |
| INVENTORY   | 23,609                 | 5,000            | 18,609                   | 472.18%         |
| BACKFLOW TESTING  | 1,218                  | 1,500            | (282)                    | 81.23%          |
| UTILITIES   | 847                    | 616              | 231                      | 137.58%         |
| CAPITAL IMPROVEMENT PROJECTS                            | -                      | 50,000           | -                        | 0.00%           |
| <b>TOTAL WATER METERS &amp; KEY PUMP STATION</b>        | <b>31,878</b>          | <b>63,116</b>    | <b>18,762</b>            | <b>50.51%</b>   |
| <u>WATER RIGHTS AND DITCH EXPENSE</u>                   |                        |                  |                          |                 |
| REPAIRS & MAINTENANCE                                   | 5,316                  | 7,800            | (2,484)                  | 68.16%          |
| PROFESSIONAL SERVICES                                   | 296                    | 1,000            | (704)                    | 29.64%          |
| WATER STORAGE   | 30,859                 | 32,789           | (1,930)                  | 94.11%          |
| <b>TOTAL WATER RIGHTS AND DITCH EXPENSE</b>             | <b>36,472</b>          | <b>41,589</b>    | <b>(5,117)</b>           | <b>87.70%</b>   |

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TOWN OF HAYDEN  
STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUNDS AVAILABLE - ACTUAL AND BUDGET  
FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2017

ENTERPRISE FUND  
EXPENDITURE DETAIL

|                                       | YEAR TO DATE<br>ACTUAL | ANNUAL<br>BUDGET | YEAR TO DATE<br>VARIANCE | % OF BUDGET   |
|---------------------------------------|------------------------|------------------|--------------------------|---------------|
| <u>WATER DISTRIBUTION</u>             |                        |                  |                          |               |
| DISTRIBUTION REPAIR                   | \$ 6,980               | \$ 25,000        | \$ (18,020)              | 27.92%        |
| SAND & GRAVEL                         | 2,767                  | 2,000            | 767                      | 138.33%       |
| TOTAL WATER DISTRIBUTION              | <u>9,747</u>           | <u>27,000</u>    | <u>(17,253)</u>          | <u>36.10%</u> |
| <u>WATER DEBT SERVICE</u>             |                        |                  |                          |               |
| PRINCIPAL & INTEREST                  | 125,673                | 139,516          | (13,843)                 | 90.08%        |
| TOTAL WATER DEBT SERVICE              | <u>125,673</u>         | <u>139,516</u>   | <u>(13,843)</u>          | <u>90.08%</u> |
| <u>WATER ADMINISTRATION</u>           |                        |                  |                          |               |
| WAGES & BENEFITS                      | 78,539                 | 79,117           | (578)                    | 99.27%        |
| OFFICE SUPPLIES                       | 2,008                  | 2,500            | (492)                    | 80.32%        |
| PROFESSIONAL SERVICES                 | 36,538                 | 85,451           | (48,913)                 | 42.76%        |
| TOTAL WATER ADMINISTRATION            | <u>117,085</u>         | <u>167,068</u>   | <u>(49,983)</u>          | <u>70.08%</u> |
| TOTAL WATER                           | <u>878,576</u>         | <u>1,327,483</u> | <u>(398,907)</u>         | <u>66.18%</u> |
| <u>SANITARY SEWER OPERATING</u>       |                        |                  |                          |               |
| SALARIES & WAGES                      | 110,613                | 136,627          | (26,014)                 | 80.96%        |
| OFFICE SUPPLIES                       | 39                     | 500              | (461)                    | 7.84%         |
| INSURANCE                             | 3,077                  | 2,479            | 598                      | 124.12%       |
| REPAIRS & MAINTENANCE                 | 301                    | -                | 301                      | 0.00%         |
| PROFESSIONAL SERVICES                 | 2,522                  | 26,000           | (23,478)                 | 9.70%         |
| VEHICLE EXPENSE                       | 1,513                  | 3,000            | (1,487)                  | 50.43%        |
| EDUCATION / MEMBERSHIPS / TRAVEL      | 183                    | 1,500            | (1,317)                  | 12.20%        |
| TESTING                               | 1,403                  | 4,000            | (2,597)                  | 35.08%        |
| TELEPHONE                             | 1,116                  | 1,000            | 116                      | 111.60%       |
| TOTAL SANITARY SEWER OPERATING        | <u>120,768</u>         | <u>175,106</u>   | <u>(54,338)</u>          | <u>68.97%</u> |
| <u>WASTEWATER TREATMENT PLANT</u>     |                        |                  |                          |               |
| REPAIRS & MAINTENANCE                 | 8,877                  | 15,000           | (6,123)                  | 59.18%        |
| LAB EQUIPMENT                         | 3,273                  | 3,000            | 273                      | 109.10%       |
| BUILDING MAINTENANCE                  | 81                     | 500              | (419)                    | 16.25%        |
| CHEMICALS                             | 5,778                  | 9,000            | (3,222)                  | 64.20%        |
| SEWER DISCHARGE PERMIT                | -                      | 2,500            | (2,500)                  | 0.00%         |
| UTILITIES                             | 56,619                 | 48,553           | 8,066                    | 116.61%       |
| CAPITAL IMPROVEMENT PROJECTS          | 23,051                 | 50,000           | (26,949)                 | 0.00%         |
| EQUIPMENT REPLACEMENT                 | 69                     | 10,000           | (9,931)                  | 0.69%         |
| TOTAL WASTEWATER TREATMENT PLANT      | <u>97,748</u>          | <u>138,553</u>   | <u>(40,805)</u>          | <u>70.55%</u> |
| <u>WASHINGTON STREET LIFT STATION</u> |                        |                  |                          |               |
| REPAIRS & MAINTENANCE                 | -                      | 1,000            | (1,000)                  | 0.00%         |
| CHEMICALS                             | -                      | 350              | (350)                    | 0.00%         |
| UTILITIES                             | 1,039                  | 1,114            | (75)                     | 93.26%        |
| CAPITAL IMPROVEMENT PROJECTS          | -                      | 90,000           | (90,000)                 | 0.00%         |
| TOTAL WASHINGTON STREET LIFT STATION  | <u>1,039</u>           | <u>92,464</u>    | <u>(91,425)</u>          | <u>1.12%</u>  |
| <u>SEWER COLLECTION SYSTEM</u>        |                        |                  |                          |               |
| COLLECTION REPAIR                     | 396                    | 15,000           | (14,604)                 | 2.64%         |
| SAND & GRAVEL                         | -                      | 2,000            | (2,000)                  | 0.00%         |
| TOTAL SEWER COLLECTION SYSTEM         | <u>396</u>             | <u>17,000</u>    | <u>(16,604)</u>          | <u>2.33%</u>  |

These financial statements should be read only in connection with the accompanying accountants' compilation report.

TOWN OF HAYDEN  
STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUNDS AVAILABLE - ACTUAL AND BUDGET  
FOR THE ELEVEN MONTHS ENDING NOVEMBER 30, 2017

ENTERPRISE FUND  
EXPENDITURE DETAIL

|  | YEAR TO DATE<br>ACTUAL | ANNUAL<br>BUDGET    | YEAR TO DATE<br>VARIANCE | % OF BUDGET   |
|--|------------------------|---------------------|--------------------------|---------------|
| <u>AIRPORT LIFT STATION</u>              |                        |                     |                          |               |
| REPAIRS & MAINTENANCE                    | \$ 154                 | \$ 750              | \$ (596)                 | 20.54%        |
| CHEMICALS                                | -                      | 350                 | (350)                    | 0.00%         |
| UTILITIES                                | 3,474                  | 3,688               | (214)                    | 94.21%        |
| TOTAL AIRPORT LIFT STATION               | <u>3,628</u>           | <u>4,788</u>        | <u>(1,160)</u>           | <u>75.78%</u> |
| <u>DRY CREEK LIFT STATION</u>            |                        |                     |                          |               |
| REPAIRS & MAINTENANCE                    | 22                     | 1,500               | (1,478)                  | 1.47%         |
| CHEMICALS                                | -                      | 390                 | (390)                    | 0.00%         |
| UTILITIES                                | 2,501                  | 2,314               | 187                      | 108.06%       |
| TOTAL DRY CREEK LIFT STATION             | <u>2,523</u>           | <u>4,204</u>        | <u>(1,682)</u>           | <u>60.00%</u> |
| <u>WEST END (PRECISION) LIFT STATION</u> |                        |                     |                          |               |
| REPAIRS & MAINTENANCE                    | -                      | 1,000               | (1,000)                  | 0.00%         |
| CHEMICALS                                | -                      | 350                 | (350)                    | 0.00%         |
| TOTAL WEST END (PRECISION) LIFT STATION  | <u>-</u>               | <u>1,350</u>        | <u>(1,350)</u>           | <u>0.00%</u>  |
| <u>SANITARY SEWER DEBT SERVICE</u>       |                        |                     |                          |               |
| PRINCIPAL & INTEREST                     | 26,321                 | 36,876              | (10,555)                 | 71.38%        |
| TOTAL SANITARY SEWER DEBT SERVICE        | <u>26,321</u>          | <u>36,876</u>       | <u>(10,555)</u>          | <u>71.38%</u> |
| <u>SANITARY SEWER ADMINISTRATION</u>     |                        |                     |                          |               |
| SALARIES & WAGES                         | 78,538                 | 78,666              | (128)                    | 99.84%        |
| OFFICE SUPPLIES                          | 1,074                  | 2,500               | (1,426)                  | 42.95%        |
| PROFESSIONAL SERVICES                    | 14,352                 | 85,451              | (71,099)                 | 16.80%        |
| TOTAL SANITARY SEWER ADMINISTRATION      | <u>93,964</u>          | <u>166,617</u>      | <u>(72,653)</u>          | <u>56.40%</u> |
| TOTAL SEWER                              | <u>346,388</u>         | <u>636,958</u>      | <u>(290,570)</u>         | <u>54.38%</u> |
| <u>REFUSE</u>                            |                        |                     |                          |               |
| <u>REFUSE EXPENSE</u>                    |                        |                     |                          |               |
| CONTRACT PAYMENT                         | 122,672                | 139,800             | (17,128)                 | 87.75%        |
| TOTAL REFUSE EXPENSE                     | <u>122,672</u>         | <u>139,800</u>      | <u>(17,128)</u>          | <u>87.75%</u> |
| <u>CONTINGENCY DEPARTMENT</u>            |                        |                     |                          |               |
| HEALTH RESERVE ACCOUNT (HRA)             | -                      | 4,680               | (4,680)                  | 0%            |
| TOTAL EXPENDITURES                       | <u>\$ 1,347,636</u>    | <u>\$ 2,108,921</u> | <u>\$ (711,285)</u>      | <u>63.90%</u> |

These financial statements should be read only in connection with the accompanying accountants' compilation report.



**TOWN OF HAYDEN**  
**2017 - 2019 BUDGET AND FINANCIAL PLAN**  
**SUMMARY OF SIGNIFICANT ASSUMPTIONS**

**Services Provided**

The Town of Hayden, Colorado (the Town) was incorporated in March 1906 in Routt County. On July 21, 2009, the citizens voted to become a Home Rule Municipality in accordance with Article XX of the Colorado Constitution and the Municipal Home Rule Act of 1971. The Town is governed by a Town Council consisting of six council members and one mayor elected at-large.

The Town's General Fund is the primary operating fund. It accounts for all financial resources of the general government including public safety, public works/streets, parks and recreation, and economic development. The major sources of revenue in the General Fund are sales and property taxes. The Enterprise Fund accounts for the activities related to the Town's water wells, treatment facilities and distribution operations, sewer collection and treatment operations and refuse collection services. The Town charges customers for providing such services.

The Town prepares its budget on the cash basis of accounting.

**Debt and Leases**

A description of the Town's debt and leases is attached.

**Reserve Funds**

**Emergency Reserve**

The Town has provided for an Emergency Reserve equal to at least 3% of the fiscal year spending for 2017, as defined under TABOR.

**Loan Reserve**

The Town has set aside funds for the Operation and Maintenance Reserve Fund as required by the Colorado Water Resources and Power Development Authority Loan Agreement. The reserve requirement is equal to three months of operation and maintenance expenses of the system as set forth in the Town's annual budget, excluding depreciation.

**TOWN OF HAYDEN, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2016**

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**Note 7. Long-Term Debt, Continued**

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The following is a listing of Loans and Notes Payable outstanding as of December 31, 2016:

**Loans and Notes Payable:**

**Business-Type Activities:**

Loan payable to Colorado Water Resources and Power Development Authority, secured by net system revenue, bearing interest at 2.0%, due in semi-annual principal installments of \$18,438, maturing November 1, 2033. This loan was approved in November 2012 with a maximum principal balance of \$603,300 for wastewater improvements. \$ 377,577

Loan payable to Colorado Water Resources and Power Development Authority, secured by net system revenue, bearing interest at 4.0%, due in semi-annual principal installments of \$33,382, maturing November 1, 2022. This loan was approved in April 2002 with a maximum principal balance of \$1,000,000 for water treatment plant improvements. 353,026

Loan payable to Colorado Water Resources and Power Development Authority, secured by net system revenue, bearing interest at 2.0%, due in semi-annual principal installments of \$28,352, maturing May 1, 2035. This loan was approved in July 2014 with a maximum principal balance of \$915,000 for water treatment plant improvements. 659,829

Loan payable to the State of Colorado Department of Local Affairs, bearing interest at 5.0%, due in annual installments of \$16,049, maturing September 1, 2022. This loan was approved in August 2002 with a maximum principal balance of \$200,000 for water treatment plant improvements. 81,457

Total Loans and Notes Payable \$ 1,471,889

**TOWN OF HAYDEN, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2016**

**Note 7. Long-Term Debt, Continued**

Note payable debt service maturities are as follows:

| Years ending June 30: | Business-Type Activities |            |
|-----------------------|--------------------------|------------|
|                       | Principal                | Interest   |
| 2017                  | \$ 141,566               | \$ 35,277  |
| 2018                  | 142,530                  | 33,861     |
| 2019                  | 147,510                  | 28,881     |
| 2020                  | 152,038                  | 24,353     |
| 2021                  | 156,084                  | 20,308     |
| 2022                  | 160,923                  | 15,469     |
| 2023                  | 82,448                   | 11,131     |
| 2024                  | 84,105                   | 9,474      |
| 2025                  | 85,796                   | 7,784      |
| 2026                  | 87,520                   | 6,059      |
| 2027                  | 89,279                   | 4,300      |
| 2028                  | 71,056                   | 2,506      |
| 2029                  | 55,501                   | 1,203      |
| 2030                  | 15,534                   | 184        |
|                       | \$ 1,471,889             | \$ 250,993 |

**Obligations under Capital Leases**

The Town entered into a \$1,300,000 lease-purchase agreement with Alpine Bank dated September 1, 2008. The lease requires semi-annual installments of varying amounts on May 10 and November 10 including interest at 6.25% through maturity on November 19, 2028 subject to annual appropriation by the Town. Proceeds of the lease were used for construction of a new police station. The lease is secured by an interest in the land on which the police station was constructed.

The Town also entered into a \$129,561 lease-purchase agreement with Caterpillar Financial Services Corporation dated February 4, 2011. The lease requires 59 monthly payments of \$2,350, including interest at 3.50%, and one payment of \$1 upon maturity in January 2016. The lease was used to purchase a new wheel loader. The lease is secured by an interest in the equipment and was paid off as scheduled.

The lease payments are reported as debt service in the General fund.

**TOWN OF HAYDEN, COLORADO**  
**Notes to the Financial Statements**  
**December 31, 2016**

**Note 7. Long-Term Debt, Continued**

The future minimum lease obligations and the present value of the minimum lease payments as of December 31, 201 are as follows:

| <u>December 31,</u>                                   | <u>Governmental<br/>Activities</u> |
|---|------------------------------------|
| 2017  | \$ 114,031                         |
| 2018  | 114,531                            |
| 2019  | 114,781                            |
| 2020  | 114,781                            |
| 2021  | 114,531                            |
| 2022-2026   | 573,937                            |
| 2027-2029   | <u>229,907</u>                     |
| Total remaining lease payments                        | \$ 1,376,499                       |
| Less: Amount representing interest                    | <u>418,499</u>                     |
| Present value of net remaining minimum lease payments | <u><u>\$ 958,000</u></u>           |

A summary of assets acquired through capital leases follows:

|                          | <u>Governmental<br/>Activities</u> |
|--------------------------|------------------------------------|
| Vehicles and equipment   | \$ 129,561                         |
| Accumulated depreciation | (77,737)                           |
| Buildings                | 1,300,000                          |
| Accumulated depreciation | <u>(227,500)</u>                   |
| Net total                | <u><u>\$ 1,124,324</u></u>         |

**TOWN OF HAYDEN**  
**Schedule of Cash Position \***  
**November 30, 2017**  
**Updated as of December 15, 2017**

|  | <b>Combined Cash<br/>Fund **</b> |
|--|----------------------------------|
| <b><u>Cash in Bank (acc ending 2310)</u></b>                 |                                  |
| Balance as of 11/30/17                                       | \$ 239,151.36                    |
| Subsequent activities:                                       |                                  |
| 12/01/17 - Payroll   | (31,517.51)                      |
| 12/01/17 - Federal Payroll Tax payment                       | (12,201.33)                      |
| 12/01/17 - Retirement payment                                | (4,478.57)                       |
| 12/05/17 - Express bill pay fee                              | (150.60)                         |
| 12/11/17 - Direct Deposit - Town of Hayden                   | 63,165.75                        |
| 12/13/17 - AP checks   | (80,221.50)                      |
| 12/15/17 - Transfer from MVB acc ending 2337                 | 114,985.39                       |
| 12/15/17 - Payroll   | (29,978.42)                      |
| 12/15/17 - Federal Payroll Tax payment                       | (11,615.66)                      |
| 12/15/17 - Retirement payment                                | (4,546.59)                       |
| <i>Anticipated Balance</i>                                   | \$ 242,592.32                    |
| <br><b><u>Cash In Money Market (acc ending 2337)</u></b>     |                                  |
| Balance as of 11/30/17                                       | \$ 2,032,115.74                  |
| Subsequent activities:                                       |                                  |
| 12/07/17 - State of CO CTF Distribution                      | 5,146.73                         |
| 12/07/17 - Transfer from Express Bill Pay 6346               | 73,089.52                        |
| 12/07/17 - Transfer to HRA DDA 3002                          | (33,035.12)                      |
| 12/11/17 - Dept of Rev Sales Tax distribution                | 55,171.32                        |
| 12/15/17 - Misc Deposits through 12/15/17                    | 182,368.03                       |
| 12/15/17 - Transfer to MVB acc ending 2310                   | (114,985.39)                     |
| <i>Anticipated Balance</i>                                   | \$ 2,199,870.83                  |
| <br><b><u>Cash In Merchant Account (acc ending 6346)</u></b> |                                  |
| Balance as of 11/30/17                                       | \$ 63,259.61                     |
| Subsequent activities:                                       |                                  |
| 12/05/17 - Paymentech Fees                                   | (335.56)                         |
| Paymentech Deposits through 12/15/17                         | 39,993.71                        |
| 12/07/17 - Transfer to MM account 2337                       | (73,089.52)                      |
| <i>Anticipated Balance</i>                                   | \$ 29,828.24                     |

\* Shown are the 3 main bank accounts with highest balances & amounts of activity

\*\* GL does not track individual account balances by Fund. Instead it creates cash allocation entries at month end to be reported as 'Combined Cash' for each bank account.

These financial statements should be read only in connection with the accompanying accountants' compilation report.

**TOWN OF HAYDEN**  
Tax Revenue Reconciliation  
2017

|           | Current Year  |                    |                                 |                      |             |                  |                             |                |                  |                 | %       |         |
|-----------|---------------|--------------------|---------------------------------|----------------------|-------------|------------------|-----------------------------|----------------|------------------|-----------------|---------|---------|
|           | Current Taxes | Utility Assessment | Property Taxes Delinquent Taxes | Abatements & Rebates | Interest    | Registration Fee | Motor Vehicle Ownership Tax | Misc Sales Tax | Treasurer's Fees | Amount Received | Monthly | YTD     |
| January   | \$ 3,448.09   | \$ -               | \$ -                            | \$ -                 | \$ -        | \$ 659.00        | \$ 2,829.75                 | \$ 33.30       | \$ (103.44)      | \$ 6,866.70     | 1.29%   | 1.29%   |
| February  | 107,639.00    | -                  | 389.11                          | -                    | -           | 606.50           | 2,592.37                    | 38.71          | (3,271.97)       | 107,993.72      | 20.21%  | 21.50%  |
| March     | 85,877.65     | -                  | -                               | -                    | 2.00        | -                | 4,476.14                    | -              | (2,576.39)       | 87,779.40       | 16.43%  | 37.93%  |
| April     | 86,196.39     | -                  | -                               | -                    | 1.36        | 1,357.00         | 1,160.03                    | 1,365.26       | (2,585.94)       | 87,494.10       | 16.38%  | 54.31%  |
| May       | 46,399.53     | -                  | -                               | -                    | 28.06       | 807.50           | 3,697.06                    | 965.97         | (1,392.83)       | 50,505.29       | 9.45%   | 63.76%  |
| June      | 108,126.14    | -                  | -                               | -                    | 65.40       | 776.00           | 3,435.79                    | 132.99         | (3,276.88)       | 109,259.44      | 20.45%  | 84.21%  |
| July      | 1,759.19      | -                  | -                               | -                    | 45.57       | 722.50           | 3,642.28                    | 100.53         | (54.15)          | 6,215.92        | 1.16%   | 85.37%  |
| August    | 26,004.08     | -                  | -                               | -                    | 1,035.55    | 786.50           | 3,483.00                    | 291.55         | (2,914.86)       | 28,685.82       | 5.37%   | 90.74%  |
| September | 15,780.66     | -                  | -                               | -                    | 764.06      | 665.00           | 2,927.82                    | 168.20         | (1,783.50)       | 18,522.24       | 3.47%   | 94.21%  |
| October   | 4,472.37      | -                  | -                               | -                    | 269.76      | 756.00           | 3,795.25                    | 19.33          | (511.20)         | 8,801.51        | 1.65%   | 95.86%  |
| November  | 75,772.78     | -                  | -                               | -                    | 5,299.56    | 665.00           | 3,219.79                    | 348.39         | (8,739.53)       | 76,565.99       | 14.33%  | 110.19% |
| December  | -             | -                  | -                               | -                    | -           | -                | -                           | -              | -                | -               | 0.00%   | 110.19% |
|           | \$ 561,475.88 | \$ -               | \$ 389.11                       | \$ -                 | \$ 7,511.32 | \$ 7,801.00      | \$ 35,259.28                | \$ 3,464.23    | \$ (27,210.69)   | \$ 588,690.13   | 110.19% | 110.19% |

| Property Tax | Tax Revenue Levied | Taxes Collected | % Collected to Amount Levied |
|--------------|--------------------|-----------------|------------------------------|
| General Fund | \$ 482,658.00      | \$ 561,864.99   | 116.41%                      |

| Specific Ownership Tax | General Fund |
|------------------------|--------------|
| \$ 29,220.00           | \$ 35,259.28 |
|                        | 120.67%      |

| Motor Vehicle Reg. * | General Fund |
|----------------------|--------------|
| \$ 7,905.00          | \$ 7,801.00  |
|                      | 98.68%       |

| Treasurer's Fees | General Fund |
|------------------|--------------|
| \$ 14,480.00     | \$ 27,210.69 |
|                  | 187.92%      |

\* Motor Vehicle Registration Fee GL account includes misc registration fees received by the Town not included on distribution statements above.